

Annual Action Plan 2009

OBJECTIVE 1: *To internationalize the university and promote a culture of internationalization within the university*

Action 1.2	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To inform external stakeholders about the URV's SIP	The key external stakeholders understand and support the SIP.	June 2009	-Rector -Office of the Vice-rector for International Relations		✓
Action 1.3	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To demonstrate the value of creating a URV brand	The university community understands the value of creating a URV brand.	September 2009	-Rector -(Communications Bureau)	-External consultants (David Stockley)	✓
Action 1.8	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To establish a forum of key internal stakeholders to report on international activities and make recommendations to the Rector	An international commission chaired by the Office of the Vice-rector for International Relations is created.	July 2009	-Office of the Vice-rector for International Relations		✓
	A timeline of meetings and a reporting schedule are drawn up.	October 2009			✓
Action 1.1	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To inform the university community about the Strategic Internationalization Plan (SIP)	The university community is informed about the SIP.	December 2009	-Rector -Office of the Vice-rector for International Relations	-Funds to publish and disseminate the document: Publicació:2900€ Recepció:500€	
Action 1.9	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To establish strategic alliances to increase the visibility of the URV and to open up the range of activities resulting from these alliances (university networks, preferential agreements, joint research, training and consultancy opportunities)	An inventory of networks to which the URV belongs is created.	June 2009	-Office of the Vice-rector for International Relations -(Internationalization Unit)		✓
	URV becomes a member of new networks or strategic groups: - IMHE (OECD) - IIENetwork - Leo-Net	2009		Annual Subscription	✓ (Leo-Net underway)

	- RIDUP				
	New opportunities arise in research, teaching and international education: - EMECW	2009			✓
	International conferences are organized: - 18è Simposi internacional sobre Teoria de Codis, Àlgebra i Criptografia (9 - 12 de juny)	2009			✓
Action 1.10	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To develop a culture of Internationalization at Home (IaH)	-Internal communication is improved regarding international activities (from top to bottom and bottom to top). -Mechanisms are created for providing information about internationalization - intranet - Newsletters - web -A suggestion box is created (international@urv.cat)	2009	-Office of the Vice-rector for International Relations -(Communications Bureau) -(Internationalization Unit)		✓ ✓ ✓
	Communication and feedback are provided regarding the implementation of the SIP (Newsletter continued)				✓

OBJECTIVE 2: To increase the international visibility of URV in research and establish KPIs to measure the quality of internationalization in the priority axis of research

Action 2.1	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To increase international PhD enrolments	PhD programs are marketed internationally. -Delegation to Romania -Delegation to Colombia	October-November 2009	-Office of the Vice-rector for Postgraduate Studies	-Financial resources and facilities	
Action 2.9	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To define areas of innovative interdisciplinary research with the potential for international joint research and attracting staff, students and post-doctoral researchers	A document is created identifying these areas.	December 2009	-Office of the Vice-rector for Research		

(refer to Action 3.7 and Action 3.8)					
Action 2.10	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To develop existing international research collaboration with agreed international partners, especially in the US	-A research programme is established. - A selection committee is established. -Funding is agreed.	Strategy set by December 2009	-Office of the Vice-rector for Research -(Office of Research)	-Financial and technical support	

OBJECTIVE 3: To internationalize teaching programs, attracting international students and internationalizing the URV's domestic students, administrative staff and teaching staff

Action 3.8	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
Action 2.1 Action 3.1 Action 3.2 Action 3.3 Action 3.6	The English and Spanish language websites are improved and used as an effective marketing and recruiting tool: - Get a budget - Identify who is responsible - Identify External Consultants - Identify content that needs to be in English	December 2009	-(Communications Bureau)	-External consultants -Web development costs -Financial resources	
	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
Action 2.1 Action 3.1 Action 3.2	There is a review of international processes and systems for recruitment and enrolment.	July 2009	-General Manager's Office	- External consultants (KPMG) - Financial resources	✓
Action 3.8	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
To identify and develop more joint masters programs with foreign universities (Refer to Action 2.9)	The strategies suggested in the report "alignment of URV European projects and masters" are implemented, leading to the creation of more international master programs. - Review and update the report - First meeting with stakeholders to explore possibilities and decide	November 2009 December 2009		-Financial resources for establishing international contacts	

OBJECTIVE 4: To promote the third mission as catalyst for the internationalization of the URV and the region

Action 4.3	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
<i>To augment the URV's Strategic International Objectives by using the relevant international activities of the URV Solidària's Center for Development Co-operation.</i>	<i>A database of URV Solidària's activities is created.</i>	<i>October 2009</i>	<i>-Office of the Vice-rector for External Relations -(URV Solidària's Center for Development Co-operation)</i>		
Action 4.5	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
<i>To promote the development of strategic regional facilities (research institutes, technological centres, Region of Knowledge)</i>	<i>Specific or framework collaboration agreements are established with research institutes and technology parks.</i>	<i>2009</i>	<i>- Office of the Vice-rector for Transfer and Innovation</i>		
Action 4.6	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
<i>To increase international transfer of knowledge involving local business and industry in cooperation with URV</i>	<i>A database is created of existing collaboration between the URV and local business and industry on international projects. A register is created of potential clients in local business and industry.</i>	<i>December 2009</i>	<i>-Office of the Vice-rector for External Relations - Office of the Vice-rector for Transfer and Innovation -General Manager's Office -(FURV -URV Foundation)</i>	<i>Human and financial resources IT project</i>	
Action 4.7	Outcomes and KPIs	Timeline	Persons Responsible (units involved)	Resources needed	Done
<i>To establish coordination and cooperation structures for international activity with public and private institutions in the region</i>	<i>Collaboration agreements are made with other institutions. -Consell de Projecció Internacional del Camp de Tarragona</i>	<i>2009</i>	<i>-Office of the Vice-rector for External Relations -Office of the Vice-rector for International Relations</i>		<i>✓</i>